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CONTENTS

 Message from the Chairperson 	1
From the CEO's Desk	2
 Advancing the Common Good 	3
 Lasting Solutions through Powerful Partnerships 	4
 The United Way Model 	4
 Building a World We Want to See 	5
 Design. Implement. Measure. 	6
Impact of Your Giving	
Education	7
• Health	9
• Income	11
Environment	13
Public Safety	15
Social Inclusion	17
Spotlights	19
 Healthy Beginnings for Children 	20
 Better Learning Opportunities 	23
 Giving Our Students the Opportunity to Thrive 	26
 Building Healthier Communities 	29
 Equipping Our Young Workforce 	32
 Working Towards Cleaner and Greener Cities 	35
 Creating Safe Spaces 	39
 Making Our Roads Safer for All 	41
 Helping Rebuild Disaster Affected Communities 	45
 Bringing Together the Power of Employee Giving 	47
 Creating Philanthropic Platforms 	49
 Fight Against COVID-19 	51
Audited Financials	52
 The People Who Made It Possible 	
Corporate Partners	55
 Corporate Contributors 	56
NGO Partners	57
 Institutional Partners 	59
UWM in the Media	60
• Our Team - 2019-20	61
 Board of Trustees - 2019-20 	62
Looking Ahead	63



MESSAGE FROM THE CHAIRPERSON

Every individual has the power to effect change, both for themselves as well as for the communities they engage with. United Way Mumbai attempts to create awareness of this latent energy which resides within individuals and harness it for the greater good. During the last year, we have continued to build on our past successes and work with our partners, old and new, to impact the lives of a larger number of people around the country. We have mobilised more resources and forged new partnerships while strengthening existing ones. This year, we have worked with a record number of 159 funding partners, who have put their trust in our ability to make a difference. We relied not only on what has worked in the past but also found new solutions that were tailored to meet the challenges of our ever-changing world.

Last year was an eventful and gratifying year. We involved a large number of stakeholders, who joined us and worked alongside us to meet our goals. Through programmes like Poshan, Ankur, Let's READ, and HeadStart STEM, we have tried to ensure that children in our country are given the opportunity of a brighter future. Individuals have been empowered to become more financially independent through initiatives like project Saksham. We also were involved in disaster response measures for communities affected by natural calamities and have helped them to rebuild their lives. We have also engaged in projects that ensure that our environment is protected and that awareness is created about sustaining the planet.

Within this report you will find several other examples of the results that we achieved, driven by our impact agenda. We ensure that every programme, every new initiative and every rupee raised makes the maximum impact on the lives of individuals we serve. Our long-standing campaign, the Tata Mumbai Marathon broke all records with an astounding INR 45.9 crore collected for 294 charities! Our success lies in the strength of our team, which earned us the title of "A Great Place to Work", a certification to be proud of! Although this report is, essentially for the year ended 31st March 2020, the writing was on the wall well before the end of the year that we were heading for a pandemic of the kind last witnessed almost a century ago. Adversity often brings out the best in people and we have ample evidence of this during the months that followed. Our COVID-19 response efforts brought us new partnerships with companies, communities and individuals and we managed to reach out to those in dire need - frontline healthcare workers, hospitals, daily wage earners and migrant families. The pandemic has taught us to have compassion for each other, take care of those in need and ameliorate hardship within our span of activity.

In closing, I would like to extend my heartfelt gratitude to our partners, donors, advocates and volunteers. Your compassion for your fellowmen, your generosity of spirit and your dedication to the mission are what fuels the work we do every day. Behind all the statistics we present, there are real people whose lives are forever changed for the better, and you, our supporters have made that possible. We hope you will continue to partner with us and make our commitment to the task even stronger.

Homi Khusrokhan Chairperson, United Way Mumbai Board of Trustees



FROM THE CEO'S DESK



We live in a time of rapid change. A natural disaster, sudden job loss or an unexpected illness can affect a family's survival. Yet we also live in an age of incredible generosity. When families struggle, compassionate people like you boldly stand behind us to help our communities. With your support United Way Mumbai has been working for the past 18 years to serve our communities. Based on the needs of our community we have identified 6 cause categories: Education, Income, Health, Environment, Public Safety and Social Inclusion. Building on the success of the past 18 years, our focus in the last year has been to build scale with sustainability— reaching even more people with health, hope, and lasting change. We've done this by designing and implementing programmes that advance the common good, bringing together various stakeholders including corporates, individuals, NGOs and institutional partners.

Our achievements this year are proof of the hard work and commitment of our amazing team. We scaled up existing programmes and implemented new ones to reach out to more individuals. 16,148 children received better nutrition due to the distribution of meals and nutritional supplements. In addition to nutrition, we worked to provide children with better learning opportunities. Science Technology Engineering and Math (STEM) was made more accessible to 27,891 students because of Mini Science Centres set up under our HeadStart STEM programme. 38,597 children were provided opportunities to learn through non-formal education initiatives. More than 35,500 books were distributed through our Let's READ programme to introduce school children to the joy of reading.

We worked extensively on health-related interventions. More than 37,000 individuals underwent preventive healthcare sessions, testing and screening for hepatitis B and other ailments. 6,103 elders received free medical support through mobile healthcare facilities. We worked towards a cleaner and greener city. With the help of a large team of volunteers, we cleared more than 58,000 kg of marine waste from our beaches. We scaled up our road safety programmes, reaching out to children across 100 schools through the Via programme that aimed to make our younger generation safer users of roads. Our disaster response efforts reached out to over 45,000 children and adults across five states. We were able to provide them support through the distribution of food and essentials kits, hygiene kits, solar kits and refurbishment of schools and Anganwadis. 25,634 individuals will have better access to water due to our drought relief interventions.

The Tata Mumbai Marathon was a big success this year as well, raising a record-breaking Rs. 45.9 crores through the support of 204 corporates, 1424 fundraisers and 36,000+ donors. We received incredible support from employee volunteers of our corporate partners throughout the year. They helped deepen our impact in communities by volunteering at beach clean-up drives, tree plantations, conducting financial literacy sessions, assisted reading sessions and so much more.

This past year was a big one for us. We moved offices to accommodate our growing teams and programmes. We were also honoured to receive the Great Place to Work certification, reflecting the trust, pride and the commitment that our teams have towards the work that we do as an organization.

18 years of compassion, determination and innovation from many dedicated people and partners like you have made it possible for United Way Mumbai to serve our communities at this scale. In the following pages, you will see glimpses of the work we did, all of which is focused on raising the quality of life for everyone. We are grateful for your belief in us and look forward to continuing to steward your support into meaningful action, improving the lives of members of our communities.

Jayanti Shukla Chief Executive Officer, United Way Mumbai



ADVANCING THE COMMON GOOD

"United Way Mumbai improves lives by mobilizing the caring power of communities to advance the common good."

We all want to see a world where all children are educated, where there is an absence of hunger, where all individuals are financially independent and our communities are socially inclusive.

At United Way Mumbai we hope to make our communities stronger, more so, during these tough times to ensure that we build a world and a community that is more resilient with each passing year. Each year we are driven by the passion to empower more individuals from our communities to be able to live to their potential, through access to better education, more robust healthcare, secure livelihoods, a cleaner environment and safer communities.



UWM team members interacting with volunteers and staff at the Anganwadi under Project Poshan

LASTING SOLUTIONS THROUGH POWERFUL PARTNERSHIPS

At United way Mumbai we strongly believe that our communities' challenges cannot be solved by one agency alone. It is a mammoth task, requiring a collective commitment and efforts of multiple supporters.

This is exactly where we bring our expertise to the table - boosting and leveraging the strength of our community network to bring about real, lasting and sustainable change.

Our collective impact model works to combine the complementary resources and capabilities of our multiple community stakeholders. Bringing stakeholders together helps to utilize their knowledge and skills and implement projects in set time frames.

This is incredibly valuable when the aim is to reach out to a large number of people.





Corporate partners



of Government and civic bodies



INR 480 CRORE

development

UNITED WAY MUMBAI IS PART OF A 130+ YEAR OLD GLOBAL MOVEMENT Spread Across 40+ Countries and 1800 communities Serving 61 Million Lives Every Year

Across the world, United Way fights for the health, education and financial stability of every person in every community. As the world's largest privately-funded nonprofit, United Way is a vehicle for change, connecting people with the causes that are most important to them. United Way raises USD 4.8 billion annually, engaging 8.1 million individual donors and 2.9 million volunteers. In India, United Way has been in existence for over 30 years and has chapters based out of 7 states and a national office.

United Way Mumbai is a non-profit organization, in operation for the past 18 years. We work in urban and rural communities across the country to identify and implement the most impactful solutions to community problems.

BUILDING A World We Want to see

What drives us at United Way Mumbai is our passion to be a part of the solution that works towards building a world that we want to see. Our work involves creating long-lasting solutions for our communities in 6 focus areas, all of which we believe are integral towards building stronger communities. These include education, health, income, environment, public safety and social inclusion.

EDUCATION

Ensuring access to quality education and promoting lifelong learning opportunities for all.

HEALTH

Building healthier communities through improved infrastructure, health education and access to health services.

SOCIAL INCLUSION

Upholding the right to inclusion for those who are particularly marginalized, including sexual minorities, women, the elderly and persons with special needs.

<image>

INCOME

Helping community members secure livelihoods and earn financial stability.

PUBLIC SAFETY

Creating infrastructure & behaviour change for safer communities, & reducing vulnerability to natural disasters.

ENVIRONMENT

Conserving natural resources and promoting environmental consciousness and action.

DESIGN. IMPLEMENT. MEASURE.

Over the years our experience has helped us create longlasting solutions to the challenges we have faced as a community. This has involved a process that centres around the three pillars Design-Implement-Measure.

Our projects are designed after in-depth research and interaction with community stakeholders. These projects are then implemented after a thorough study of various alternative interventions, keeping in mind best practices in the sector. Lastly to ensure that our programmes are creating the impact envisioned we measure our impact, so as to be accountable to ourselves, the community and our donors.





- Sector Research
- CSR Policy & Strategy
- Need Assessment
- CSR Programme Design
- NGO Partner Selection



- Programme Implementation
- Grant Management
- Employee Engagement & Volunteering
- Payroll Giving Programmes

MEASURE

- Programme Monitoring & Evaluation
- Impact Assessment
- Financial & Programmatic Reporting
- CSR Programme Audits



Early Childhood Learning School Adoption Education Scholarships Teacher Training Non-formal Education **Remedial Education** Sports Education Arts Education Value Education School / Career Counselling Promoting Arts, Culture & Heritage Promoting Reading STEM Learning School Infrastructure **Digital Learning** Awareness & Advocacy Technology Development

Impact of your giving -EDUCATION

When we talk about creating a stronger community for our children, we know that education sits at the heart of the solution. Ensuring quality education for all students ensures a brighter future for our children. Therefore we work towards removing the systemic disparities in opportunities that cause students from low-income communities to fall behind. Our programmes in education work to remove the critical gaps in education resources through interventions working in early childhood education, teacher training, promoting reading, remedial learning and STEM (Science, Technology, Engineering & Mathematics).

We do this while focusing on equipping community leaders, educators, parents and students, themselves, to change the system from within and give all young people a pathway to success.







Early Childhood Learning School Adoption Education Scholarships **Teacher Training** Non-formal Education **Remedial Education** Sports Education Arts Education Value Education School / Career Counselling Promoting Arts, Culture & Heritage Promoting Reading STEM Learning School Infrastructure **Digital Learning** Awareness & Advocacy **Technology Development**

Impact of your giving -EDUCATION



AA AA

4490 children from 91 Anganwadis/Balwadis received Early Childhood Care & 8629

students go to schools that are well equipped & safer

27,891

children have access to

quality STEM education



2657 children received access to recreation facilities and sports training



35,566 storybooks gifted to children and **104** mini-libraries set up



12,379 students received remedial support classes



38,597 children have learning opportunities through non formal education



350 students received educational scholarships



12,343 students underwent career counselling



Preventive Healthcare Supporting Public Health Centres **Testing & Screening** Medical Support Mobile Healthcare Sanitation & Hygiene Mental Health **Nutrition** Maternal & Child Health Safe Drinking Water Infrastructure Recreation **De-addiction** Awareness & Advocacy **Technology Development**

Impact of your giving -HEALTH

Healthy children perform better in school and healthy adults perform better in the workplace. The result is a thriving community where people can realise their potential. In our experience, working at the community level brings the greatest health benefits to the greatest number of people. It also helps to reduce gaps caused by differences in income, education, gender, location and other factors that can affect health. We believe that much of what determines a person's health occurs outside the doctor's office. When provided with information about the disease, its prevention, symptoms and remedies we can ensure healthier and safer communities. Our health programmes, therefore focus on equipping communities with the tools they need to prevent illness, leverage government facilities and support those most vulnerable.





SEH^{*}T



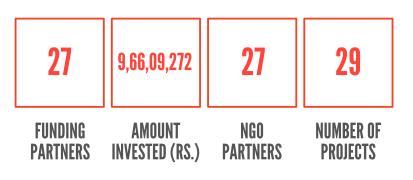






Preventive Healthcare Supporting Public Health Centres **Testing & Screening** Medical Support **Mobile Healthcare** Sanitation & Hygiene Mental Health Nutrition Maternal & Child Health Safe Drinking Water Infrastructure Recreation **De-addiction** Awareness & Advocacy **Technology Development**

Impact of your giving -HEALTH





18,47,000 mid-day meals were served and 16,148 children received better nutrition



2565 hygiene kits were distributed to promote good hygiene practices



5000 individuals received better access to sanitation facilities



6103 elderly persons benefitted from mobile healthcare facilities



37,492 individuals underwent preventive healthcare sessions, testing, screening for hepatitis & other ailments



29,293 free medical treatments given



Financial Inclusion Skilling & Vocational Training Job Readiness Skills Formation of SHGs **Income Generation Activities** Awareness & Advocacy **Technology Development**

Impact of your giving -INCOME

When people are able to find employment, provide for their families and save for the future, they and their children are more likely to enjoy healthy lives and succeed. Everyone benefits, because financially stable individuals and families lead to a more productive workforce and a stronger community. Together with our partners, we are working towards breaking the cycle of poverty and creating economic mobility for generations to come. We are working to put people from our communities, on the path towards financial empowerment. That starts with financial literacy, skilling and vocational training, job readiness and placement assistance.





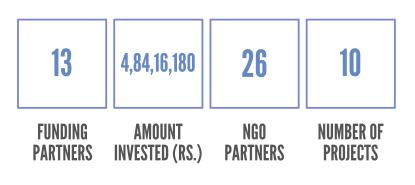






Financial Inclusion Skilling & Vocational Training Job Readiness Skills Formation of SHGs Income Generation Activities Awareness & Advocacy Technology Development

Impact of your giving -INCOME





985 youth received skills and vocational training to help earn a livelihood



291 youth, women and individuals with special needs underwent job readiness and soft skills training preparing them for their future careers



210 youth received financial literacy training to enable them to make informed decisions about their future





Impact of your giving -ENVIRONMENT

Because our environment has a large impact on our health and well-being, an important part of living well is doing our part to take care of the environment. We must work together as proactive communities to foster a safe, happy, and healthy world for years to come. We as a community must change our interactions with nature to build healthy and biodiverse ecosystems that support social, economic and ecological resilience.

Our programmes engage individuals, communities, corporate partners and government bodies to implement solutions to achieve our environmental goals. We work towards protecting and restoring green cover, rejuvenating water sources and reducing marine pollution to rectify some of the damage we have done. We were also appointed by the MCGM as the third party assessor for evaluating cleanliness standards of hospitals, schools, offices, housing societies, etc. as part of Swachh Survekshan 2020



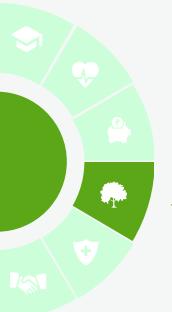








Volunteers help clean Dadar beach under the Clean Shores Mumbai campaign



Tree Plantation Alternate Energy Water Conservation Waste Management & Clean-up Watershed Management Animal Welfare Awareness & Advocacy Technology Development

Impact of your giving -ENVIRONMENT





58,702 kg of marine waste processed



2500 individuals had access to alternate energy through solar kits



5737 individuals sensitized on marine & solid waste management



25,634 individuals from drought prone areas had improved access to water



mangrove and other saplings planted to increase green cover



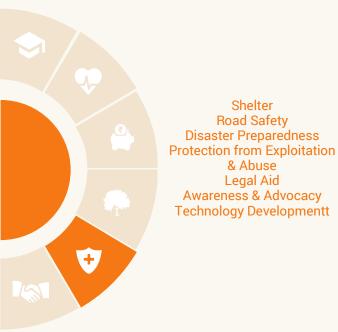
3500 individuals sentitised on urban avifauna



1016.93 ha Increase in area of irrigable land



445+ Soil and Water Conservation (SWC) structures created leading to 15,60,772 cubic metres of impounding



Impact of your giving -PUBLIC SAFETY

Every member of our community should feel safe in their neighbourhood. The UN Department of Safety and Security refers to road traffic crashes as a 'hidden epidemic' that has a "dramatically transformative impact" on people's lives with most causalities remaining "almost invisible to society at large". Most fatalities occur due to recklessness, or the lack of road safety awareness. Our programmes in public safety work to make our roads safer for our citizens. In addition to road safety, our public safety interventions work to rebuild and rehabilitate disaster-affected communities through comprehensive measures towards immediate, midterm and long term relief.







First responder training session underway as part of the Jeevan Doot initiative



Impact of your giving -PUBLIC SAFETY





45,457 individuals across 5 states received relief and rehabilitation post disaster



Shelter Road Safety Disaster Preparedness Protection from Exploitation & Abuse Legal Aid Awareness & Advocacy

Technology Developmentt

13,093 two-wheeler license applicants sensitised on safe road usage



children from 100 schools learnt safe road practices









38 schools and Anganwadis affected by floods were refurbished



Women's Empowerment Persons with Special Needs Tribal Welfare Elder Care LGBT Causes Awareness & Advocacy Technology Development

Impact of your giving -SOCIAL INCLUSION

Community is fundamental to our sense of who we are. An inclusive society values all its members and helps them to meet their basic needs so that they can live with dignity, engage actively, and contribute to their community. Communities are stronger when we are all included and when everyone can participate, contribute and be valued. There is mounting evidence on the effect that inclusive communities have on reducing poverty and inequality when excluded groups gain greater access to education, employment and livelihood opportunities. Our programmes work to foster inclusion of marginalized sections of society including women, elderly, persons with special needs, tribal and rural communities.







Clockwise from top to bottom: Elderly citizens receive medical aid from mobile healthcare units; Physical therapy sessions for the differently-abled



Women's Empowerment Persons with Special Needs Tribal Welfare Elder Care LGBT Causes Awareness & Advocacy Technology Development

Impact of your giving -SOCIAL INCLUSION



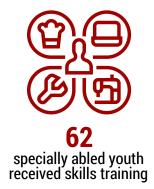


2210 children learnt ways to protect themselves from sexual abuse



218 children with special needs have access to physical and behavioural therapies





SPOTLIGHTS

United Way Mumbai envisions communities to be stronger through end-to-end solutions that cover the entire lifespan of our community members. Here are just 11 ways UWM worked to build stronger communities in 2019





HEALTHY BEGINNINGS FOR CHILDREN

What happens during the early years is of crucial importance for every child's development. It is a period of great opportunity, but also of vulnerability. Good nutrition and health and consistent care and encouragement to learn in the early years of life help children to do better at school, be healthier, have higher earnings and participate more in society. This is especially important for children in poverty. A good foundation in the early years makes a difference through adulthood and even gives the next generation a better start. Educated and healthy individuals, participate in and contribute to, the financial and social wealth of their communities.





The period from birth to the age of three is a time of rapid growth and represents a singular opportunity to provide a child with a strong nutritional and immunological foundation. Intellectual and physical growth is the most rapid, with doubling of brain size and quadrupling of body weight. Sadly, however, according to a 2019 UNICEF Report, every second child in India, under the age of 5 is affected by some form of malnutrition. If a child is malnourished during these early years, much of the damage is irreversible. The answer, therefore lies in prevention.

United Way Mumbai recognizes that just as the damaging effects of malnutrition can pass from one generation to the next, so can the benefits of good nutrition. Project Poshan works to ensure that the most vulnerable members of our communities, our children. are given the nutritional support they need at an early age. This was done by -

16,148 CHILDREN SERVED



Working in collaboration with the government's Integrated Child Development Services Scheme (ICDS)



Growth monitoring and medical referrals of identified children, including Severe Acute Malnourished children, in Primary Health Centres for better treatment



Identifying undernourished children through anthropometric assessments and tracking their progress



Capacity building of Anganwadi workers



Providing complementary feeding in the form of specially designed nutritional supplements



Development of kitchen gardens at the Anganwadi centres



Counselling of parents of undernourished children



Community based health camps focused on maternal and child health



From left to right: Children enjoying nutritional supplements provided under the initiative; A volunteer planting saplings in an Anganwadi kitchen garden; Nutritious food as part of a recipe competition held for parents







Research demonstrates that exposure to enabling environments and access to appropriate inputs during early years provide children with a firm foundation to develop in school as well as in life. Early education occurs outside the formal system and is therefore often overlooked despite its importance. The introduction of the National Early Childhood Care and Education Policy has highlighted the importance of ensuring school readiness for children aged 3-6 through structured preschool education.

4490 CHILDREN FROM 91 BALWADIS / ANGANWADIS SERVED

Children from marginalized communities typically attend Anganwadi centres run under the Integrated Child Development Services Scheme (ICDS). Project Ankur focuses on leveraging the existing ICDS network to ensure quality ECCE that achieves our collective goals. It focuses on not just school readiness, but the holistic development of a child's social, emotional, cognitive and physical needs in order to build a strong foundation for lifelong learning and wellbeing. There are three broad components of the programme:



Anganwadi Centre Infrastructure

- Equipping centre with infrastructure needed for safety, hygiene and learning
- Equipping centres with educational material



School Readiness

- Assessment of health and nutrition status of children and growth monitoring
- Health check-ups, medical referrals, follow up
- Trained resources for educational support
 Promoting learning through field trips and festivals
- Capacity building of Anganwadi staff



Community Readiness & Involvement

- Capacity building of parents
- Formation of parent committees
- Sharing of quarterly child progress cards



From left to right: Children and parents working together as part of a "Palak Shala" (Parents Meet) initiative; Children showing off their handmade Rakhis; Children participating in a handwashing session

22



BETTER LEARNING OPPORTUNITIES

While government initiatives such as the Sarva Shiksha Abhiyan and Right to Education Act have improved access to education, learning outcomes in schools continue to be sub-par. Public and low-income schools grapple with challenges of poor infrastructure, teacher training and ineffective teaching methodologies. Out of 100 students, 29 per cent of girls and boys drop out of school before completing the full cycle of elementary education, and often they are the most marginalized children^{*i*}. Our projects work to provide children from marginalized communities the opportunity to access quality education, one that provides them with the knowledge and skills they need in life.







Improving learning outcomes in low-income schools requires comprehensive, integrated and long-term interventions. We partner with government and low-income schools and conduct a thorough need assessment to determine areas of priority. Our interventions include:

12,379 CHILDREN RECEIVED REMEDIAL EDUCATION



With an aim to create a stimulating, safe and child friendly learning environment, school infrastructure is upgraded and beautified with designs based on BaLA (Building as Learning Aid).



The school's Balwadis are refurbished and equipped with developmentally appropriate learning aids, along with teacher training and new pedagogy.



Children learning below grade level are enrolled in focused classes for remedial education, particularly in subjects like English and Maths.



Reading Programme

Using reading as a tool for learning, libraries are set up in the school. The children are also given book sets for individual reading and book reading sessions are conducted by professional storytellers.



Recognising STEM skills as critical to jobs of the future, we train teachers, set up mini science centres and digital learning platforms. Children are taken on exposure visits and participate in learning enrichment activities.



Children are helped make informed career choices through a structured counselling programme. This includes psychometric tests along with individualised guidance and group sessions on goal setting, motivation and career paths.



Children choosing, displaying and collecting their storybooks under the School Adoption project

24





While our Learning Enrichment Programme focuses on improving the quality of education from start to finish, our project Headstart STEM focuses on changing the way STEM subjects are taught in our schools. One of the biggest challenges facing our education system is the way we teach STEM subjects to our children. Though science should ideally be taught through observations and demonstrations, it has for many years been limited to lectures in the classroom, especially in low-income schools. As a result, students often have to learn by rote and effectively end up learning not much at all.

It is no surprise then, that they often find lessons to be difficult and uninteresting. Headstart STEM adopts a comprehensive approach to promote STEM learning, particularly amongst girls. The key objectives of the programme are: **27,891 CHILDREN HAVE ACCESS** TO QUALITY STEM EDUCATION THROUGH IMPROVED INFRASTRUCTURE, EXPERIENTIAL LEARNING AND TEACHER TRAINING



Equipping schools with necessary infrastructure, training and resources for STEM education



Encouraging scientific thought and learning



Creating an enabling environment for STEM education, particularly for girls in schools and communities

IN ORDER TO ACHIEVE THESE OBJECTIVES, WE FOCUS ON:

amongst children



Infrastructure Upgradation Set up mini science centres, STEM libraries and digital learning platforms equipped with audio visual lessons for Grades 1 – 10.



Teacher Development Focused training for teachers in pedagogy and use of new learning material.



Learner Support and Exposure Set up digital learning on STEM concepts, organize remedial Maths classes, publish monthly STEM newsletters and conduct exposure visits to STEM-focused places



Engaging the Community Engage parents and School Management Committees to create a supportive ecosystem.



Left to right: Children displaying their STEM related books; A student is intent upon reading his book; Children conducting various experiments under the HearStart STEM project

25



GIVING OUR STUDENTS THE OPPORTUNITY TO THRIVE

We believe that a holistic education provides opportunities to learn, not only inside the classroom but outside as well. During the previous year, we implemented programmes that gave children the opportunity to thrive outside the school curriculum.





For most children in marginalized communities, access to books other than textbooks is limited. Studies however have shown that reading for pleasure can benefit a child's education, social and cognitive development, their wellbeing, and their mental health. It plays an important role in determining social interaction between adults and children and encourages children to engage with the world around them.

Let's READ promotes reading among children from marginalized communities by ensuring access to well written, beautifully illustrated and culturally relevant books. The books are selected in keeping with the children's ages, language competencies and reading abilities. They are sourced from largely Indian publishers, are multilingual and based on reading assessments of the children.

104 MINI-LIBRARIES WERE SET UP IN LOW-INCOME SCHOOLS AND 35,566 STORYBOOKS WERE GIFTED TO CHILDREN



Children celebrating at the Let's READ Carnival

Engrossed in a beautifully illustrated story at the Let's READ Carnival

Assisted reading session under the Let's READ Campaign





The WHO reports that regular participation in sports has a wide range of physical, social and mental health benefits. The value of sports education in schools is, however, underemphasized. Sports aid in developing concentration, agility, teamwork and important life skills. Yet sports take a backseat in the allocation of school budgets or students' time. This is particularly so in the case of schools for children from marginalized communities. While the children are exposed to sports in their communities, they do not receive adequate coaching or equipment for them to learn the sport professionally and excel at it. They also have poorer nutrition as compared to their counterparts in more privileged schools. This affects their stamina and overall performance in sports. Level Playing Field aims to bring high-quality sports education to children from marginalized communities. Our expectation is that the project will provide these children with a level playing field and give them some of the advantages available to children from high-income schools.





A child receives his football kit under the Level Playing Field campaign



A training session underway as part of the Level Playing Field campaign



BUILDING HEALTHIER COMMUNITIES

There exist significant inequalities in access to quality and affordable health services in our country. Low budgetary allocations for health are a key reason. The government's health expenditure has remained at around 1% of the GDP over the past decade^{*i*}, which puts India significantly behind the global average. Our programmes aim to provide better access to healthcare for all.

i. https://www.hindustantimes.com/india-news/india-s-public-health-spending-lagging-behind/story-6YPZFSfWMVIHGipDXyUEF0.html)





SEHXT

According to WHO, around 4 out of every 100 Indians are infected with Hepatitis B, amounting to 40 million infected persons in India. Over 10 million Indians (about 1% of the population) are carrying the Hepatitis C virus infection. Most are blissfully unaware as the virus produces few symptoms for long periods. By the time symptoms of liver disease appear, the disease is often found to be advanced. Hep-B & C are amongst the leading causes of liver failure & liver cancer. Liver disease is now the 12th leading cause of death. This is in spite of the disease being preventable & is largely due to lack of awareness. The health impact of Hep-B & C is atleast 10 times that of HIV while awareness about & funding for them is lagging far behind that of AIDS.

7193 INDIVIDUALS TESTED & VACCINATED FOR HEPATITIS B & 36,316 INDIVIDUALS WERE SENSITISED

United Way Mumbai's project Sehat focuses on preventive health education about Hepatitis B to community members especially the ones at higher risk. This was done through testing, vaccination, medical referrals, counselling and awareness campaigns for high-risk communities that included slum dwellers, commercial sex workers, single male migrants, members of LGBTQIA+, people who inject drugs, etc.





The issues of health and well-being are closely related to those of adequate water supply and functional sanitation systems. Since the launch of the Swachh Bharat Abhiyan, more than 10 million toilets have been constructed in rural areas leading to the number of people defecating in the open reducing by an estimated 450 million people. Despite the headway made in the last 15 years, our slum communities still do not have functional toilets or safe drinking water.

The Suvidha model was piloted by Hindustan Unilever as a solution to the WASH problem in urban slum communities. It believes that the solution to improving hygiene and sanitation does not lie in increasing the number of toilets alone. There is a need to create a system for efficient and functional services combined with behaviour change. In 2019-20 the 1st out of 4 Suvidha Centres was inaugurated in Malwani. The structure has a basement, two floors and a terrace. It can cater to 1500 slum dwellers and meet almost 80% of their basic water needs for laundry, showers, toilets and handwashing. It includes:





i. https://sbm.gov.in/sbmdashboard/Default.aspx ii. https://www.unicef.org/india/what-we-do/water-sanitation-hygiene









Clean drinking

water

Energy and cost

efficient laundry

facilities

Hygiene and sanitation amenities available at UWM's Suvidha centre in Malad's Malwani slum community



EQUIPPING OUR YOUNG WORKFORCE

A minimum of 8 million job seekers enter the Indian market every year while the number of jobs created is far less. Unemployment in our country is the highest its been in 45 years. The paradox, however, is that about 48% of Indian employers reported difficulties filling vacancies due to talent shortage. This indicates a clear gap between the requirements of industry and the training available to youth in the country today. With 43 per cent of India's youth not in employment, education or training, our country faces an immense task in preparing the workforce and ensuring a livelihood for all^{*i*}.

i. https://www.orfonline.org/expert-speak/india-needs-innovative-ways-of-skilling-and-educating/#_ftn4)





Project Saksham aims to improve livelihood opportunities for adolescent girls and women from marginalized backgrounds. It focuses on women who have undergone neglect, trauma and abuse thereby affecting their physiological and emotional health. Through this programme, women were provided with financial assistance to pursue a vocational course of their own choice. This helped identified beneficiaries to create livelihood opportunities for themselves.

In addition, regular sessions and interactions were conducted to ensure their overall development. This included workshops to develop soft skills such as presentation skills, interview skills, resume writing etc. to make them ready for the workforce along with awareness sessions and health camps to ensure their physical well being. Outdoor trips and workshops were also organized to give them the opportunity for personal growth and development. **30** WOMEN AND UNDERWENT JOB READINESS AND SOFT SKILLS TRAINING PREPARING THEM FOR THEIR FUTURE CAREERS





From left to right: Scholarship recipients and Financial Literacy sessions underway under Project Saksham

33





500 YOUTH

TRAINED

It is estimated that only 2.3 % of the workforce in India has undergone formal skill training ^{*i*}. As an agricultural country, India offers a largely untapped the market of employment opportunities in the sector, especially for rural youth. Project Hunar aims at tapping this industry and developing skills of the rural youth by training them to enhance their skills in farm operations, tractor operations, maintenance and as tractor technicians. The Hunar training institute is a residential skilling centre, currently operational in three regions – Akola in Maharashtra, Dharwad in Karnataka, and Bhopal in Madhya Pradesh.

Karnataka, and Bhopal in Madhya Pradesh. The outcome of this envisages creating a skilled and diversified workforce in agriculture engineering and tractor and harvester operations geared towards providing the last mile support in farm mechanization, repair and hiring of such services in farming communities in these states. Beneficiaries are also encouraged to leverage the support provided by the government in the form of farm subsidies and increased access to farming equipment. This year, Hunar centres even saw the participation of women farmers who attended training sessions on tractor operations and the use of handheld agri-implements. This helped increase awareness, reduce physical strain and improve the work efficiency of women in agriculture operations. Last year after undergoing training at the centre 364 received a steady source of income either through gainful employment or setting up of their own micro-enterprises.

i. https://www.msde.gov.in/sites/default/files/2019-09/National%20Skill%20Development%20Mission.pdf



Trained tractor technicians under Project Hunar



WORKING TOWARDS CLEANER & GREENER CITIES

Marine litter poses a vast and growing threat to the marine and coastal environment. Around 8 million tonnes of litter enter the marine environment every day endangering the species in the ocean. Combined with a decrease in green cover, this poses a significant threat to our planet and is a call to action for us all.





Beach Clean-up

The MCGM's own resources are

supplemented with additional cleaners

The health of the ocean and marine life are often taken for granted. Studies estimate there are now 15–51 trillion *i* pieces of plastic in the world's oceans. Plastic pollution also threatens ocean health, food safety and quality, human health, coastal tourism and contributes to climate change. The simple solution to this challenge is effective waste management. However, with a coastline as long as 114 km and nearly 16km of beaches stretching from Colaba in the south and Madh and Marve to the north, ensuring effective waste management and cleanliness on Mumbai's shores is a mammoth task.

Through our project Clean Shores Mumbai, we strive to enhance the overall state of cleanliness and waste management at the shores of Mumbai through a public-private partnership. This was done at 6 beaches through the following interventions: 58,702 KG OF MARINE WASTE PROCESSED & 5737 INDIVIDUALS SENSITISED ABOUT MARINE POLLUTION

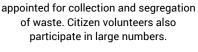
Provision of infrastructure

The beaches are equipped with infrastructure needed for maintaining cleanliness. This includes dustbins, hand carts, appeal boards and other cleaning materials.



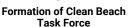
Collection and treatment of dry waste

The waste collected is cleared from the beaches in collaboration with the MCGM. Waste that has been segregated by ragpickers is sent to a waste treatment centre to be recycled.





Wall Painting at the Beach In order to dissuade people from littering, spitting and urinating on them, walls on the sea shore and approach roads are painted and maintained.



To ensure community involvement, task forces consisting of members from the local communities, NGOs and the Municipal Corporation are formed to ensure successful implementation and monitoring.

i. https://www.nationalgeographic.com/environment/2019/06/microplastics-spread-throughout-deep-sea-monterey-canyon/





Left to right: Beach cleanup activities







Recognizing the pressing need for preservation and restoration of mangroves, United Way Mumbai launched the 'Mission Mangroves' campaign in June 2015. Till date more than 100000 mangrove saplings have been planted on the wetlands adopted by us in Karave and Kopar Khairane in Navi Mumbai. These planted saplings are then maintained in partnership with the Mangrove and Marine Biodiversity Conservation Foundation and the Mangrove Cell of the Forest Department of the State of Maharashtra. As a part of this initiative we also conducted education sessions in schools and colleges along with nature trails to sensitize citizens on the pressing need to conserve our mangrove cover.

5470 MANGROVE AND OTHER SAPLINGS PLANTED TO INCREASE FOREST COVER

In addition to conserving our mangrove cover our plantation initiatives also included urban afforestation programmes in the city through the Miyawaki method. Forests grown under this method grow 10 times faster, they are 100 times more biodiverse and have 30 times more green surface area with no maintainence required after 2 years. Corporate volunteers also helped us set up butterfly gardens, kitchen gardens and prepare seed balls in an effort to increase the green cover in our cities.



Clockwise from left: Mangrove sapling at Karave; Participants at Mangrove trails (pic. 2 & 3); Mangrove plantation drive; Visit to the Mangrove and Marine Biodiversity Conservation Foundation





India has experienced recurrent and severe drought almost every year since 2015 with about 42% of our land area being affected by it . Droughts are becoming more frequent, creating severe problems for India's rain-dependent farmers. 600 million people in India are presently facing high to extreme water stress. According to a report by NITI Aayog, by 2030, the country's water demand is projected to be twice the available supply, implying severe water scarcity for hundreds of millions of people. Continuous exploitation of groundwater and natural resources, mismanagement of available water and uncertainty of rainfall adversely affect more than half of the country's agrarian community. This has the potential to create insurmountable debt for farmers and has, in the past, led to farmer suicides. It can also be a cause for food scarcity, job losses, disease and exploitation



Jal Sanjivani focuses on providing sustainable solutions for drought-affected communities. In the past year we have prolonged the availability of potable water for 5 months and of water for irrigation for 3 months. We have also managed 19,580 plantations of various crops in Solapur and Damoh. Through the past year the project has ensured:



Protection and increase in surface and ground water availability



Capacity building of the village level institutions



Integrated watershed management interventions in a phase-wise manner



Improvement of agricultural efficiency of vulnerable farmers through training and demonstration of sustainable agricultural practices

i. https://niti.gov.in/writereaddata/files/document_publication/2018-05-18-Water-index-Report_vS6B.pdf



Clockwise from left to right: A mushroom farmer showing off his crop in Solapur, Maharashtra; Aerial view of a dam constructed in Solapur; Aerial view of agricultural land in Damoh, Madhya Pradesh; Artificial pond constructed to conserve water in Damoh



CREATING SAFE SPACES

For individuals who are victims of abuse, neglect and trauma United Way Mumbai provided an environment that is conducive to their rehabilitation, both emotionally and physically.





Two shelter homes for women were refurbished last year to enhance the living conditions. Our interventions helped build a more structurally sound facility with clean toilets and bathrooms, better living spaces and refurbished kitchens. Additionally, workshops, vocational training, medical care and counselling were provided to the women residing at the shelter homes.

Last year we also worked to ensure that children were empowered to protect themselves from sexual abuse and seek support in case of violation. This was done by generating awareness and developing core life skills such as self-defense, decision-making, problemsolving, critical thinking, interpersonal relationship and selfawareness amongst children. 200 WOMEN RECEIVED BETTER INFRASTRUCTURE AT 2 REFURBISHED SHELTER HOMES



Self defense sessions for school children under Project Sva Rakshan, our initiative that focuses on developing self-defense skills amongst school children



MAKING OUR ROADS SAFER FOR ALL

Road safety is an issue that does not receive anywhere near the attention it deserves,. According to a United Nations study, India loses 3% of its GDPⁱ to road accidents by removing prime age adults from the workforce. Road accidents also threaten the lives of children – at the rate of 43 a dayⁱ. We recognize the urgent need for road safety measures and implement a range of them under the aegis of United for Road Safety.

i. https://www.livemint.com/Politics/F9ljlqoWYdxxgJZ4razuil/India-Ioses-58-billion-annually-due-to-road-accidents-UN-s.html ii. httpsi://www.hindustantimes.com/analysis/it-s-time-to-put-an-end-to-india-s-road-safety-crisis/story-FrTmaEoqfKC1EnoryY4nxN.html









VIA

Via: Global Road Safety Education Via a New Generation was created by the Corporate Foundations of Michelin and Total with the support of the Global Road Safety Partnership (GRSP), the road safety organisation hosted within the International Federation of Red Cross and Red Crescent Societies. United Way Mumbai is driving implementation of this well researched strategy across cities in India. As part of this project, we partner with schools for long term engagements with the children, teachers and parents.

3 KEY COMPONENTS



Road Safety Audit

A preliminary road safety audit is done around the school to determine risks and gaps in the children's journey to school. Findings are shared with the school and incorporated into the training plan.



Training Children

Children learn about risky behaviour on the road, how to avoid crashes, safeguard themselves and others. They participate in theory classes, practical demonstrations, group assignments and interactions with road safety experts.



Engaging Community

Teachers & parents are sensitized on their role in ensuring child road safety. The local traffic police are also engaged to build a supportive environment.

10,700 CHILDREN FROM 100 SCHOOLS SENSITIZED ON SAFE ROAD USAGE PRACTICES



MASS AWARENESS DRIVES

The Heads Up campaign aimed to sensitize individuals on the perils of distracted driving due to handheld devices like mobile, earphones, navigation tools etc. This was done through mass awareness drives at major traffic junctions, setting up road safety kiosks at corporate offices and colleges along with the development of IEC materials. Our project on drunk driving reached out to millenials through one-on-one interactions and engaging activities.

7000 YOUTH SENSITISED ON THE PERILS OF USING ELECTRONIC DEVICES WHILE ON THE ROAD & **8892** INDIVIDUALS SENSITIZED ON THE DANGERS OF DRUNK DRIVING







SLOW DOWN

Slow Down has been implemented in collaboration with the Traffic Control Branch of the Mumbai Police. The programme advocates for enforcement of speed control measures and policies in Mumbai. By curbing speeding behaviour amongst motorists, we aim to reduce the number of road crashes, serious injury and deaths caused by excessive speed.

TWO Wheels ONE Life

SAFE TWO WHEELER RIDING

The safe rider training programme educates and trains aspirant twowheeler riders in safe riding skills at Andheri RTO office and colleges in Mumbai. Through classroom training sessions, two-wheeler riders are equipped with the skills they require to be safer riders on the road. In addition to colleges, sessions are conducted at the RTO for applicants of two-wheeler licences. The programme also provides participants with an on wheel demonstration through a mobile simulator for safe two-wheeler riding. In order to create ownership, continuous participation and sustainability of the project, Road Safety Clubs are formed, where trained youth become ambassadors of road safety and help spread awareness among a larger population. The aim of these interventions is to make safe riding aspirational for all twowheeler riders from a young age.





Left to right: Demonstration of safe two wheeler riding; Hon. Chief Minister of Maharashtra, Uddhav Thackeray visits UWM's Two Wheeler Rider Training Simulator



Hon. Transport Minister felicitates UWM CEO, Jayanti Shukla and the Jeevan Doots, who provided first aid to road crash victims, saving their lives



Left to right: A participant at one of our Slow Down campaigns; a participant tries out the "Drunk Goggles" at a Two Wheels One Life" event

Signing a pledge at the Two Wheels One Life event



HELPING REBUILD DISASTER AFFECTED COMMUNITIES

The year 2019 saw many parts of India suffer a wide range of natural disasters. We responded to the needs of disaster affected communities by adopting a comprehensive approach of immediate relief, mid-term relief and long term rehabilitation.





From excruciating heatwaves to record number of cyclones, extremely long dry phases to record-breaking amounts of rainfall, 2019 saw frequent extreme weather events across the country. Each of these disasters led to an irreplaceable loss of life and property, while severely affecting the lives of people who survived those disasters.

Our relief efforts extended to Assam, Maharashtra, Karnataka and Kerala that were affected by floods in July, in addition to areas affected in Odisha by Cyclone Fani. Immediate response measures included providing affected individuals with solar lights, hygiene kits, food kits and school kits We also organized health camps for rural communities in flood-affected regions. **45,457 INDIVIDUALS** ACROSS 5 STATES RECEIVED RELIEF & REHABILITATION SUPPORT

Primary health diagnosis, a medical consultation and basic medication were provided during the camps. Our midterm and long term interventions included repair and refurbishment of schools and Anganwadis in rural areas that were destroyed due to these national calamities. These refurbishments were used as an opportunity to build back better in order to ensure that children were provided with education infrastructure, better than before the disaster.



Clockwise from top left to right: Effects of the floods, UWM-built shelters for the disaster-affected and providing household implements to families



BRINGING TOGETHER THE POWER OF EMPLOYEE GIVING

United Way is a pioneer and worldwide leader in Workplace Campaigns. Globally, we work on 126,000+ workplace campaigns and partner with 70,000+ companies including more than 280 Fortune 500 companies. Our Workplace Campaigns raise \$3.1 billion annually from over 8 million donors. United Way Mumbai follows the same approach and engages employees through volunteering campaigns and payroll giving drives.



Last year, in addition to largescale employee giving programmes, our corporate partners and their employees donated their time and skills to help us achieve widespread impact. Employees donated their time for a range of activities that helped protect our environment. This included beach and mangrove cleanups, tree plantations, seed ball making and setting up of kitchen gardens. They also helped provide opportunities for children to learn outside the classroom by accompanying students for field trips, participating in sports days, conducting storytelling and assisted reading sessions.

5200+ CORPORATE Volunteers Engaged in Volunteering activities over the past year.

Celebrations were more enjoyable for children and the elderly when employee volunteers donated their time to spend special days such as Independence Day, Republic Day and Christmas with them. Our youth were made job-ready through sessions conducted by volunteers on interview and resume writing, financial literacy and soft skill building etc.

At United Way Mumbai we are able to create opportunities that allow a large number of volunteers to be engaged on a single day. Last year one such event engaged 650 volunteers. Through clean up drives and sensitization sessions, more than 6 tonnes of waste was collected, and 1200+ students sensitized across 7 cities on a single day. While a dedicated day to encourage company-wide volunteering helps achieve a massive impact on a single day, volunteering activities scheduled around the year helped corporates create a culture of sustained contribution to our communities. We are grateful to all of these companies and their teams for their support of communities in need.



Clockwise from left to right: Employee volunteers participate in various activities like painting diyas, training children and cleaning a beach



CREATING PHILANTHROPIC PLATFORMS

One of the most recognizable event partnerships of United Way Mumbai has been the Mumbai Marathon. We have been the official philanthropy partners since its inception in 2009.



The Tata Mumbai Marathon (TMM), organized by Procam International is the largest philanthropic sporting event in the country. In January every year, this event provides an opportunity for more than 55,000 people to come together and stand up for the causes they believe in. As the philanthropy partner, UWM is able to create a unified platform to facilitate fundraising for numerous causes. This ranges from art, culture, education to sports, environment, animal welfare etc. The TMM adopts an inclusive approach that enables almost 300 NGOs to reach out to individuals and corporates to raise funds for their projects.

IMPACT: 45+ CR RAISED | 1424 FUNDRAISERS | 204 CORPORATES

Each year we invest in making process improvements to ensure the TMM fundraising experience is more efficient and effective. This year, the TMM's philanthropy campaign broke records on every philanthropic parameter, raising a phenomenal **Rs. 45.9 crore for 295 participating charities. This was achieved with the support of 204 companies, 1424 fundraisers and 36,000+ donors.** The success of this event each year is a testament to the city's incredible spirit of generosity and its passion to improve the lives of those around us.





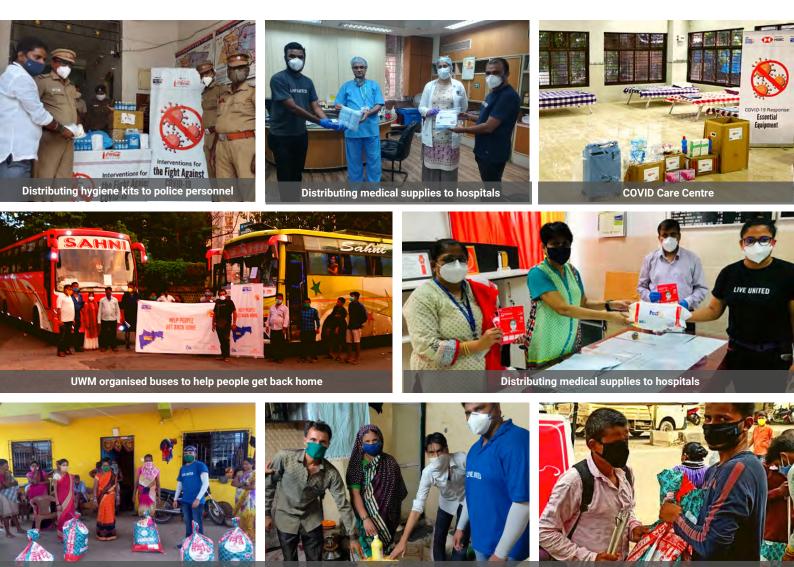
The end of the year 2019-20 saw the beginning of the spread of COVID-19. United Way Mumbai commenced its COVID-19 response interventions in March with the aim of fighting the spread of the virus, keeping health workers safe and supporting community resilience. As an immediate response to the pandemic, there was a need to focus on interventions working towards slowing the spread of the disease and providing support to marginalized communities affected by the lockdown. Our efforts focused on reducing the gap between the increasing need for protective and medical equipment and their short supply in hospitals across the country. Our teams also delivered more than family essentials kits in order to compensate for the lack of income experienced by lakhs of individuals working in the unorganized sector due to the sudden nationwide lockdown.

As the spread of the disease in the country was on the rise, and the lockdown extended, our COVID-19 interventions also included helping hundreds of our fellow Indians get back home safely to the villages. In addition to transport, we also provided cooked meals and dry food items along major highway routes exiting the city in an effort to make the journey back home a little less challenging.

As hospitals reached capacity, we helped in the setup of COVID Care Centres to provide facilities for isolation of patients. This helped in reducing the burden on public hospitals and strengthening our public health infrastructure.

In addition to these interventions, we were fortunate to be able to facilitate innovative programmes during this time both at a large scale and small scale level. This included organizing virtual summer camps for the children of health care workers across 7 cities, facilitating the distribution of ration kits for specific individuals nominated by corporate employees, facilitating COVID-19 tests in Maharashtra, providing frontline warriors such as police and sanitation workers with protective equipment and more.

Our COVID-19 interventions through the year 2020 have ensured that we adapt as a team, to respond to the biggest crisis faced by our generation. To know more about our COVID-19 response efforts through the rest of 2020, visit https://www.unitedwaymumbai.org/fight-covid



Distributing Ration and Essentials kits amongst marginalised communities

AUDITED FINANCIALS

ANNEXURE I TO FORM 10-B UNITED WAY OF MUMBAI FOR THE YEAR ENDED 31 MARCH 2020 INCOME TAX ASSESSMENT YEAR 2020 - 2021

	Rupees	Rupees
A Gross income as per audited Income and Expenditure account		
Donation received in non earmarked project	37,789,574	
Income received in earmarked fund	767,366,455	
 General Donation (Anonymous) 	-	
Miscellaneous income	101,927	
Interest income	25,499,982	
	830,757,938	
Less: Interest accrued (closing balance)	8,359,082	
	822,398,856	
Add: Interest accrued (opening balance)	9,481,074	
Income received		831,879,931
B Gross expenses as per audited Income and Expenditure account		
 Establishment expenses (excluding depreciation) 	43,273,676	
Expenses incurred from Earmark fund	724,602,944	
Audit fees	202,753	
Miscellaneous expenses	7,149,684	
	775,229,058	
Add: Opening balance of provision for expenses	13,499,486	
	788,728,544	
Less: Closing balance of provision for expenses (excluding	17,130,127	
sundry creditors & liabilities towards public administration fund)		
	771,598,416	
Add: Fixed assets purchased during the year	5,256,280	
Expenses incurred	776,854,696	
Less: set-off against opening accumulated balance	16,436,489	760,418,207
C Donation given		-
D Total amount applied for the object of th trust (B+C)		760,418,207
E 15% of gross total income (A*15%)		124,781,990
F Net Surplus (A-D)		71,461,724
G Total amount of income accumulated or set apart for specified purposes under Section 11(2) (F-E)		-

AUDITED FINANCIALS

SCHEDULE -IX [Vide Rule 17(1)] Name of the Public Trust: UNITED WAY OF MUMBAI Registration No. F-23412 (Mumbai) Income and Expenditure Account for the year ended 31 March 2020

Amount in Rupees

Particulars	For the year ended 31 March 2020		
	FCRA	Non-FCRA	Total
INCOME			
Rent (accrued/ realised)	-	-	-
Interest (accrued/ realised)			
on securities (bank deposits)*	14,590,658	6,997,946	21,588,604
on bank account*	1,641,689	2,269,689	3,911,378
(*exclude Earmarked Interest of Rs 48,37,738)		· · ·	
Miscellaneous Income	16,170	85,757	101,927
Dividend	-	-	-
Donations in Cash or Kind			
 in cash (through bank) 	13,000,930	24,788,644	37,789,574
General Donation (Anonymous)	-	-	-
 amount appropriated from the earmarked 			
funds for expenditure on specific projects (to the extent utlised)			
[also refer Annexure 1]	167,636,921	556,966,024	724,602,945
Grants	101,030,921	330,300,024	124,002,940
Income from other sources			-
lincome from Research Activities			
	-	-	-
Publication Subscription	-	-	-
Advertisement Income	-	-	-
Profit on sale of assets	-	-	-
Transfer from Reserve	-	-	-
	196,886,369	591,108,059	787,994,42
EXPENDITURE			
Expenditure in respect of properties			
Rates, taxes, cesse	_	_	-
Repairs and maintenance	_	_	-
Salaries	_	-	-
Insurance	_	_	-
Depreciation (by way of provision or adjustments)	_	_	-
Establishment expenses			
Salaries	6,527,752	19,583,257	26,111,01
Professional services	736,205	2,237,167	2,973,37
Travelling and conveyance	144,329	438,584	582,91
Communication charges			
Courier	51,451	156,348	207,79
	21,638	65,753	87,39
Community Impact project expenses Homi Khusrokhan Indu Shahani	3,035,196	19,401,482	22,436,67
	20,462,578	19,581,491	40,044,07
Corporate and Payroll Giving project expenses	68,944,662	17,269,675	86,214,33
Marathon project expenses	702,822	13,165,226	13,868,04
Software Development	19,553	59,418	78,97
Business development	3,401	10,334	13,73
Training & Capacity building expenses	104,719	318,220	422,93
Electricity	62,436	189,731	252,16
Office expenses	62,009	188,430	250,43
Leave Encashment ((Refer below Note 6(b))	71,861	228,248	300,10
Gratuity (Refer below Note 6 (a	339,516	1,002,009	1,341,52
Rent	1,455,555	4,516,995	5,972,55
Printing and stationery	73,755	224,126	297,88
Insurance	73,192	222,416	295,60
Depreciation	267,096	811,646	1,078,74
Loss on Disposal of Fixed Assets	162,129	492,675	654,80
Staff welfare	67,799	206,026	273,82
Membership fee	111,996	340,332	452,32
	107,173	325,675	432,84
Miscellaneous expenses		323.073	432,04
Miscellaneous expenses Brokerage expenses			151 25
Brokerage expenses	107,173	339,521	451,25
•			451,25 940,44 879,76

AUDITED FINANCIALS

SCHEDULE -IX [Vide Rule 17(1)] Name of the Public Trust: UNITED WAY OF MUMBAI Registration No. F-23412 (Mumbai) Income and Expenditure Account for the year ended 31 March 2020

Amount in Rupees

Particulars	For the year ended 31 March 2020		
	FCRA	Non-FCRA	Total
Remuneration to trustees	-	-	-
Legal expenses	-	-	-
Audit fees	-	202,753	202,753
Contribution and fees	-	-	-
Amount written off :-			
Bad debts	-	-	-
Loan scholarship	-		-
Irrecoverable rents	-	-	-
Other Items fixed assets	-		-
Miscellaneous expenses			
Conference and seminars	-	-	-
Bank Charges	4,323	13,135	17,458
Gifts	-	-	-
Contribution to Charity Commissioner - PTA Fund (Refer below Note 7)	2,870,239	4,261,987	7,132,227
Others	-	-	-
Amount transferred to Reserve or Specific Funds	-		-
To expenditure on objects of the Trust			
(classification is as certified by trustees)			
(a) Religious	-		-
(b) Educational	23,553,164	193,194,864	216,748,028
(c) Medical Relief	7,751,119	154,485,538	162,236,657
(d) Relief of Poverty	-		-
(e) Disaster Relief	22,070,123	30,328,292	52,398,415
(f) Other Charitable Objects	21,117,256	109,539,455	130,656,711
Less: Refund of donations made in the earlier year	-		-
Surplus / (deficit) carried over to Balance Sheet	15,581,761	(3,895,133)	11,686,628
	196,886,369	591,108,059	787,994,428

THE PEOPLE WHO MADE IT POSSIBLE -Corporate Partners

- 3M India Ltd.
- Accentiv (India) Pvt. Ltd.
- Acrotrend Solutions Pvt. Ltd.
- Actis Advisers Pvt. Ltd.
- Agilent Technologies India Pvt. Ltd.
- Allegis Services (India) Pvt. Ltd.
- Allegis Global Solutions India Pvt. Ltd.
- AlphaGrep Securities Pvt. Ltd.
- Anglo-Eastern Ship Management (India) Pvt.Ltd.
- Applied Materials India Pvt. Ltd.
- ASK Group
- ATC Tires Pvt. Ltd.
- Australian Consulate-General Mumbai
- Avanse Financial Services Ltd.
- Avery India Ltd.
- Bajaj Electricals Ltd.
- Bank of America N.A.
- Bansuri Foundation
- Bayer CropScience Ltd.
- Bharat Petroleum Corporation Ltd.
- Black & Veatch Pvt. Ltd.
- Blackrock Services India Pvt. Ltd.
- Bloomberg Data Services India Pvt. Ltd.
- BNP Paribas India Solutions Pvt. Ltd.
- Boehringer Ingelheim India Pvt. Ltd.
- Bristol Myers Squibb India Pvt. Ltd.
- Campbell Shipping Pvt. Ltd.
- Capri Global Capital Ltd.
- Castrol Ltd.
- Citibank India
- Clariant Chemicals (India) Ltd.
- Coca-Cola India Pvt. Ltd.
- Covestro (India) Pvt. Ltd.
- Credit Suisse Securities India Pvt. Ltd.
- CRISIL Ltd.
- DBS Bank India Ltd.
- Deloitte Shared Services India LLP
- DHR Holding India Pvt. Ltd.
- Eaton Fluid Power Ltd.
- eClerx Services Ltd.
- Enam Asset Management Company Pvt. Ltd.
- Epicenter Technologies Pvt. Ltd.
- ExxonMobil Company India Pvt. Ltd.
- FedEx Express TSCS India Pvt. Ltd.
- First Data Development Pvt. Ltd.

- Fountainhead Entertainment Pvt. Ltd.
- Fractal Analytics Pvt. Ltd.
- Franklin Templeton Services (India) Pvt. Ltd.
- Future Generali India Insurance Co. Ltd.
- General Mills India Pvt. Ltd.
- Gilead Sciences, Inc.
- Goldman Sachs India
- GVK Airport Foundation
- Henkel Adhesives Technologies India Pvt. Ltd.
- Hindustan Unilever Ltd.
- Hitachi India Pvt. Ltd.
- HSBC Electronic Data Processing (India) Pvt. Ltd.
- HSBC Software Development (India) Pvt. Ltd.
- IBM India Pvt. Ltd.
- Idemitsu Lube India Pvt. Ltd.
- IDFC AssetManagement Company Ltd.
- Iffco Tokio General Insurance Company Ltd.
- IIFL Wealth Finance Ltd. (Distribution Segment)
- IIFL Wealth Management Ltd.
- Indostar Capital Finance Ltd.
- Indus Towers Ltd.
- IndusInd Bank Ltd.
- Invenio Business Solutions Pvt. Ltd.
- International Packaging Products Pvt. Ltd.
- ITW Automotive
- ITW BISS
- ITW Brooks Instrument
- ITW Chemin
- ITW India Pvt. Ltd.
- ITW Instron
- ITW Magnaflux
- J. P. Morgan India Pvt. Ltd.
- John Deere India Pvt. Ltd.
- Johnson Matthey Chemicals India Pvt. Ltd.
- Kelloggs India Pvt. Ltd.
- Khaitan & Co.
- L'Oreal India Pvt. Ltd.
- Lloyds India
 Macquarie Capital Securities (India) Pvt
- Macquarie Capital Securities (India) Pvt. Ltd.
 Mahindra Holidays and Resorts India Ltd.
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Hope for the Children Foundation

Human Capital For Third Sector

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Impact India Foundation

Indian Red Cross Society

Indian Cancer Society

Himachal Pradesh Voluntary Health Association

Indian Society of Agribusiness Professionals

57

Helen Keller Institute For Deaf & Deaf-Blind

Forum For Autism

Gooni

THE PEOPLE WHO MADE IT POSSIBLE - NGO PARTNERS

- Navnirman Samaj Vikas Kendra
- Nayi Disha Resource Centre
- Need Base India
- Nehru Foundation for development (Vikram Sarabhai Centre For Development Interaction -VIKSAT)
- Network in Thane By People Living With HIV
- New Resolution India (Bright Future)
- New Vision
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- Niramaya Health Foundation
- Nirman Bahuuddeshiya Vikas Sanstha
- North Eastern Initiative Development Agency (NEIDA)
- Nudge LifeSkills Foundation
- Nurturing Minds Charitable Trust
- Oasis India
- Om Creations Trust
- Opportunity Foundation Trust
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- Parkinson's Disease And Movement Disorder
- SocietyParyavaran Mitra Sanstha
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- Pratha Samajik Sanstha
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- Pratham Mumbai Education Initiative
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58

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- Dept. of Health, Municipal Corporation of Greater Mumbai
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- Education Department, MCGM
- Education Department, Nanded
- Education Department, Thane Municipal Corporation (TMC)
- Engineering Hub (MCGM)
- Government of Maharashtra Public Health Department
- Integrated Child Development Scheme, Maharashtra
- Mangrove Cell, Forest Department of Maharashtra
- Market Department, MCGM
- Motor Vehicles Department (RTO) of Maharashtra

- Mumbai Monorail, Mumbai Metropolitan Region
 Development Authority
- Municipal Corporation of Greater Mumbai (MCGM)
- National Centre for Coastal Research (NCCR)
- Navi Mumbai Municipal Corporation (NMMC)
- Navi Mumbai Police, Panvel Division
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- St. Stanislaus High School
- Tata Institute of Social Sciences
- The UK Online Giving Foundation
- Vivekanand Education Society's Institute of Management Studies and Research
- World Hepatitis Alliance



UWM IN THE MEDIA



United Way Mumbai conducts various community-related activities that have drawn attention from the media. Below are some of the publications that have mentioned our work and we thank them for spreading the word.



Our Social Media handles are also active throughout the year, informing the community about our programmes, activities and other general information. The figures for the number of posts are from June 2019 to March 2020.





1,360 Followers 216 Tweets /UWMumbai



1,206 Followers 189 Posts /unitedwaymumbai



2,100 Followers 101 Posts /company/unitedwaymumbai

60

OUR TEAM: 2019-20

At United Way Mumbai, we believe that Great People make Great Workplaces. Striving to achieve this perfectly balanced team **earned us the Great Place to Work Certification in March 2020**. Our team has a wealth of experience from diverse sectors, making it a perfect melting pot. We not only have social workers, experienced in the development sector, but also doctors, engineers, environmentalists, finance experts, individuals from the education sector, experts in programme design, grant management, donor relations, strategists and those in the field of communications and marketing. Our work has always been a collaborative effort, with a close-knit team, making our programmes efficient and effective. Our work culture is a mixture of tremendous effort with a lot of fun and camaraderie that keeps us going.



The United Way Mumbai Team

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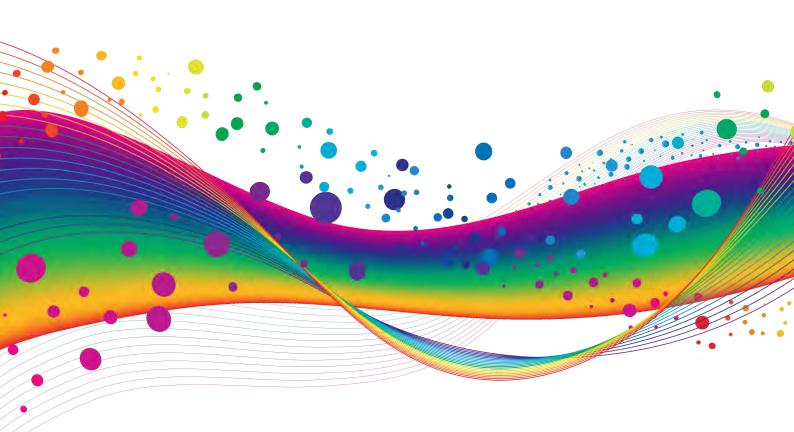
Managing Director Franklin Templeton Asset Management

LOOKING AHEAD

Building on the success of the past, our focus for the rest of the year will be to ensure that we sustain the incremental gains that we have made in our communities. Over the past few months, the pandemic has affected our communities greatly our health infrastructure has been overburdened, extended school closures have affected learning outcomes, lack of economic activity and loss of jobs have affected financial independence. It is evident that our fight against the pandemic will last a long time, while we attempt to recover from its effects not only in the immediate phase but in the long term as well.

At United Way Mumbai we look at this as an opportunity to identify the vulnerabilities in our communities and respond proactively. Over the next year, we aim to build community resilience and empower our communities to be better equipped against adversities. Our existing projects for this year have been adapted to meet changing needs. This includes improvising creative and innovative solutions to ensure project deliverables virtually and through onground implementation. We have initiated new projects that include equipping hospitals to set up effective Infection Prevention Control systems and strengthening livelihood opportunities, especially in rural areas through our network of partner organisations.

All of these projects have been designed keeping in mind both existing and anticipated repercussions of the pandemic. We recognize that the coming year will be one of the most difficult but we look forward to standing by our communities as we come out of this, stronger.



United Way Mumbai is registered under the Societies Registration Act, 1860 and the Bombay Public Trusts Act, 1950.

Donations to United Way Mumbai are eligible for tax exemption under section 80G of the Income Tax Act. United Way Mumbai is authorised to received foreign donations under the Foreign Contributions Regulation Act.

United Way Mumbai is also registered with the Government of India's NITI Aayog (MH/2017/0155813) and has been recognised as a Credible Implementing Agency by the Indian Institute of Corporate Affairs (IA Hub Code: A000338).

United Way volunteers, employees and representatives have a responsibility to uphold the highest ethical standards. We believe these standards go beyond compliance with laws and regulations - calling us to fulfill higher obligations as stewards of the public trust. United Way Mumbai follows a code of ethics, which sets forth standards and responsibilities toward this end. The Board of Directors approve the code and all staff members are required to personally certify their compliance to it



United Way Mumbai

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UNITED WAY MUMBAI

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